

2025 ANNUAL REPORT

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4.3.13 PROPERTY, PLANT AND EQUIPMENT

The line item 'Property, plant and equipment' consists of property, plant and equipment owned by the Company and right-of-use assets:

Property, plant and equipment (summary)

	31 December 2025	31 December 2024
Property, plant and equipment excluding leases	180	184
Right-of-use assets	98	82
Total	**278**	**266**

PROPERTY, PLANT AND EQUIPMENT OWNED BY THE COMPANY

The movement of owned property, plant and equipment during 2025 and 2024 is summarized as follows:

2025

	Land and buildings	Vessels and floating equipment	Other fixed assets	Assets under construction	Total
Cost	59	1,215	84	65	**1,423**
Accumulated depreciation and impairment	(44)	(1,140)	(55)	-	**(1,238)**
Book value at 1 January	**15**	**74**	**29**	**65**	**184**
Additions	0	(0)	14	10	**23**
Disposals	-	(0)	(0)	(0)	**(0)**
Depreciation	(1)	(19)	(11)	-	**(31)**
(Impairment)/impairment reversal	-	-	-	-	**-**
Foreign currency variations[1]	1	(0)	3	0	**4**
Other movements	(0)	29	2	(32)	**(1)**
Total movements	**0**	**10**	**7**	**(22)**	**(4)**
Cost	66	690	101	43	**899**
Accumulated depreciation and impairment	(50)	(605)	(64)	-	**(719)**
Book value at 31 December	**16**	**85**	**37**	**43**	**180**

1 Foreign currency variations refers to the impact of the foreign currency variations in total cost offset by the impact in accumulated depreciation, with limited effect in the net book value.

2024

	Land and buildings	Vessels and floating equipment	Other fixed assets	Assets under construction	Total
Cost	67	1,821	82	81	**2,051**
Accumulated depreciation and impairment	(45)	(1,637)	(62)	-	**(1,744)**
Book value at 1 January	**22**	**185**	**21**	**81**	**308**
Additions	0	-	14	44	**58**
Disposals	-	-	(0)	(2)	**(2)**
Depreciation	(1)	(33)	(10)	-	**(44)**
(Impairment)/impairment reversal	-	(39)	-	-	**(39)**
Foreign currency variations	(1)	0	(2)	(0)	**(3)**
Other movements	(4)	(39)	7	(57)	**(94)**
Total movements	**(6)**	**(110)**	**9**	**(15)**	**(123)**
Cost	59	1,215	84	65	**1,423**
Accumulated depreciation and impairment	(44)	(1,140)	(55)	-	**(1,238)**
Book value at 31 December	**15**	**74**	**29**	**65**	**184**

During 2025, the following main events occurred regarding owned property, plant and equipment:

- US$23 million in additions mainly related to major overhaul costs related to repair works performed on *FPSO Cidade de Anchieta* and IT equipment acquired;
- US$31 million of annual depreciation charges, following the normal depreciation schedule;
- The derecognition of cost and accumulated depreciation related to semi-submersible production facility *Thunder Hawk* following its sale in December, 2025, with no impact on the net book value as the asset was fully depreciated.

Property, plant and equipment at year-end mainly comprises of one (2024: one) integrated floating production, storage and offloading system (*FPSO Cidade de Anchieta*) consisting of a converted tanker, a processing plant and one mooring system. This FPSO is leased to third parties under an operating lease contract.
Company-owned property, plant and equipment with a carrying amount of US$85 million (December 31, 2024: US$71 million) has been pledged as security for liabilities, mainly for external financing.

No interest has been capitalized during the financial year as part of the additions to property, plant and equipment (2024: nil).

RIGHT-OF-USE ASSETS

As of December 31, 2025, the Company leases buildings and cars. The movement of the right-of-use assets during the year 2025 is summarized as follows:

2025

	Buildings	Other fixed assets	Total
Book value at 1 January	**80**	**2**	**82**
Additions	24	1	**25**
Disposals	(0)	(0)	**(0)**
Depreciation	(16)	(1)	**(17)**
(Impairment)/impairment reversal	-	-	**-**
Foreign currency variations	8	0	**8**
Other movements	0	0	**0**
Total movements	**17**	**(0)**	**16**
Cost	139	5	**144**
Accumulated depreciation and impairment	(43)	(3)	**(46)**
Book value at 31 December	**96**	**2**	**98**

2024

	Buildings	Other fixed assets	Total
Book value at 1 January	**75**	**2**	**77**
Additions	32	1	**33**
Disposals	(7)	-	**(7)**
Depreciation	(15)	(1)	**(16)**
(Impairment)/impairment reversal	-	-	**-**
Foreign currency variations	(5)	(0)	**(5)**
Other movements	(1)	(0)	**(1)**
Total movements	**4**	**1**	**6**
Cost	116	5	**121**
Accumulated depreciation and impairment	(36)	(3)	**(39)**
Book value at 31 December	**80**	**2**	**82**

During the year 2025, the main movements regarding right-of-use assets relate to US$25 million of capitalization of lease extensions and new lease office contracts, mainly arising from the new lease agreement for office spaces in India beginning in September 2025 and new apartment lease agreements in Guyana, partially offset by US$17 million of depreciation

charges. Additions to right-of-use assets led to a similar increase in lease liabilities (refer to note 4.3.23 Borrowings and Lease Liabilities).

Office leases
Significant contracts under buildings relate to the lease of offices. The remaining contract periods of the Company's office rentals vary between one and fourteen years and most of the contracts include extension options between three and twelve years. The extension options have been considered in the measurement of lease liabilities when the Company is reasonably certain to exercise these options. The lease agreements do not impose any covenants.

OPERATING LEASES AS A LESSOR

The category 'Vessels and floating equipment' mainly relates to facilities leased to third parties under operating lease agreements which terminate in 2031. Leased facilities included in 'Vessels and floating equipment' amount to:

Leased facilities included in vessels and floating equipment

	31 December 2025	31 December 2024
Cost	690	1,215
Accumulated depreciation and impairment	(605)	(1,140)
Book value at 31 December	**85**	**74**

As of December 31, 2025, 'Leased facilities' consists of *FPSO Cidade de Anchieta*. The book value of the leased facilities included in vessels and floating equipment has increased by US$11 million, mainly due to capitalized major overhaul costs related to repair works performed on this vessel partially offset by depreciation for the period.

On December, 2025, the Company completed the sale of semi-submersible production facility *Thunder Hawk* following the client exercising a purchase option with reference to the vessel's operating lease term date. At the date of the sale, the asset was fully depreciated.

The nominal values of the future expected bareboat receipts (undiscounted lease payments) in respect of the remaining operating lease contracts are:

Nominal values of the future expected bareboat receipts

	31 December 2025	31 December 2024
Within 1 year	94	101
2 years	94	93
3 years	94	93
4 years	94	93
5 years	94	93
After 5 years	63	156
Total	**533**	**629**

Extension options have not been included in the above table.